## CENTRE FOR COMMUNITY ENERGY TRANSFORMATION (CCET) SUBCOMMITTEE MEETING MINUTES

## Meeting # 9 – Centre for Community Energy Transformation

Date/Time: November 17, 2021 (10:30-12:00pm)

Place: Virtual, Via Teams

Attendees: Hassaan Khan, Chris Hamilton, David Laing, Lea Nacua, Shahid Naeem,

Michael Frisina, Trevor Boston, Indra Maharjan Councillor Whillans, Lauren

Mulkerns, Divya Arora, Herb Sinnock, Peter Basso

Project Team: Amanda Kennedy (Consultant), Jeremy Schembri (Region of Peel), Michael Hoy (City of Brampton - Supervisor, Environmental Planning),

Kristina Dokoska (City of Brampton – Environmental Planning),

Guests: Pam Banks (Altitude Accelerator)

Regrets: Karly-Anna O'Brien, Davika Misir, Shannon Goulden, Sumit Sood, Kanika

Choudhary, David MacGillivray, Simran Munde, Joan Berger, Pam Cooper,

Christine Tu, Daryl Van Moorsel

Objective: Approve the draft ATF CCET Report and establish an ATF Nominations

Committee for the CCET's Transitional Board

Items distributed in advance: Agenda

## Notes:

Notes	Action
Meeting started at 10:35 am	
Introduction	
Review of October Meeting Minutes	
Presentation: Altitude Accelerator	
Pam Banks, Executive Director	
<ul> <li>Altitude Accelerator has been operating in Peel since 2009 and in September 2020, moved to Brampton innovation district</li> </ul>	
<ul> <li>Altitude Accelerator works with tech-based founders that want to start and scale their companies, specializing in cleantech and investment readiness</li> </ul>	
<ul> <li>They work with serial entrepreneurs with years of experience in the field</li> </ul>	

- Each year, they add 130 new clients, with roughly 500 total companies
- Most notable is digital media and ICT, and then clean tech
- This year, they've been asked to work with Sustainable Development Technology Canada as a seed fund accelerator partner
- They've worked with cleantech groups such as Anomera, Li-Cycle, AOMS, and CHAR technologies, Smart Cocoon (e.g., smart HVAC airflow management)
- They've developed Champion Series Panel Pitch program (to engage advisors and members)
  - 360 virtual advisory board get feedback on value proposition
  - Regional alliance broader and focus on other funders (e.g., gov funders)
- Investment review panel for more mature organizations that need fuel to expand
- M2M to Market program help innovators get you to market faster
- Investor readiness program 8 week program, working with post-secondary student teams to help explore/execute decided strategies

## Organizational Structure

- Non-profit goverened through a board of directors
- Also includes non-voting (ex-oficio municipalities and institutions), voting (board of directors)
- Industry working group supports the board
- Finance committee
- Team of 10 that supports program delivery who manage volunteer advisors and mentors as well as clients
- ATF members asked is there any thought around sharing the future benefits that the company achieves and the next 5 years.
  - Pam noted that they've explored equity (but this may be a disadvantage) and are also thinking of setting up its own equity firm, but this is difficult to do as funding is largely to support other companies. They're hopeful with new relationship with Preference Capital (seed fund)
- ATF members asked if any of the clients are involved in construction materials?
  - Pam noted that the regulatory approvals are downfall for many of these companies and so they go to places such as the US and it's difficult to keep them here

ATF members asked how we can transition startups to a	
more sustainable model economically. Most companies	
go to US to find investors.	
<ul> <li>Pam noted that there's a new stream of focus in</li> </ul>	
the province for IT however she notes that the	
biggest thing to keeping companies here is	
funding. We don't have a high risk appetite	
Questions were asked around what is meant by	
regulatory.	
<ul> <li>Pam noted that it's referred to the stage of the</li> </ul>	
company (e.g., a company looking for boiler tech	
will be looking for manufacturing with lowest costs)	
<ul> <li>E.g., testing home energy products</li> </ul>	
Final CCET ATF Report	Action Item #1: Project
Final report was circulated and was adjusted based on	Team to consider providing
comments from the ATF	presentation to Partners in
ATF members can send any comments to PT by the end	Project Green (PPG)
of the week	· · · · · · · · · · · · · · · · · · ·
<ul> <li>Consider providing a presentation to Partners in Project</li> </ul>	
Green	
ATF thinks that it has the right level of detail and it looks	
good overall	
ATf Nominations Committee	Action Item #2:
	Nominations Committee to
Will have a meeting at the end of the month to discuss	
process and critoria to solvet transitional board members	
process and criteria to select transitional board members	present criteria at next ATF
If there's not enough members applying from the ATF, it	
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